



Certificate of Appreciation

For distinguished service in support of the U.S. Department of Homeland Security, Federal Emergency Management Agency's **National Preparedness Month**. Your dedicated service and commitment to preparedness brings great credit to yourself, your fellow citizens, and the nation.

This 30th day of September 2012

A handwritten signature in blue ink, appearing to read "PAU" followed by a stylized flourish.

Paulette L. Aniskoff
Director, Individual & Community Preparedness Division
Citizen Corps

A handwritten signature in blue ink, appearing to read "Darryl J. Madden" followed by a long horizontal flourish.

Darryl J. Madden
Director, Ready Campaign